

UA Academic Strategic Plan



IMPORTANT NOTE:

This is a **DRAFT** overview and it **WILL CHANGE** as a result of input from the campus town halls

The Process

Inputs so far...

Strategic Planning & Budget Advisory Committee

SPBAC = students, staff, faculty, appointed professionals,
administrators

College strategic plans

Deans' Council & Provost's Council

Campus town hall meetings

Business & Space planning integration

Coming up...

Inauguration & ABOR presentation

Written plan documents

College/Unit plans - iterate

The Plan, in a nutshell

Through cross-cutting innovations distinctive to the UA, we will expand the student experience, advance knowledge through creative inquiry and collaboration, and forge novel connections to impact our community.

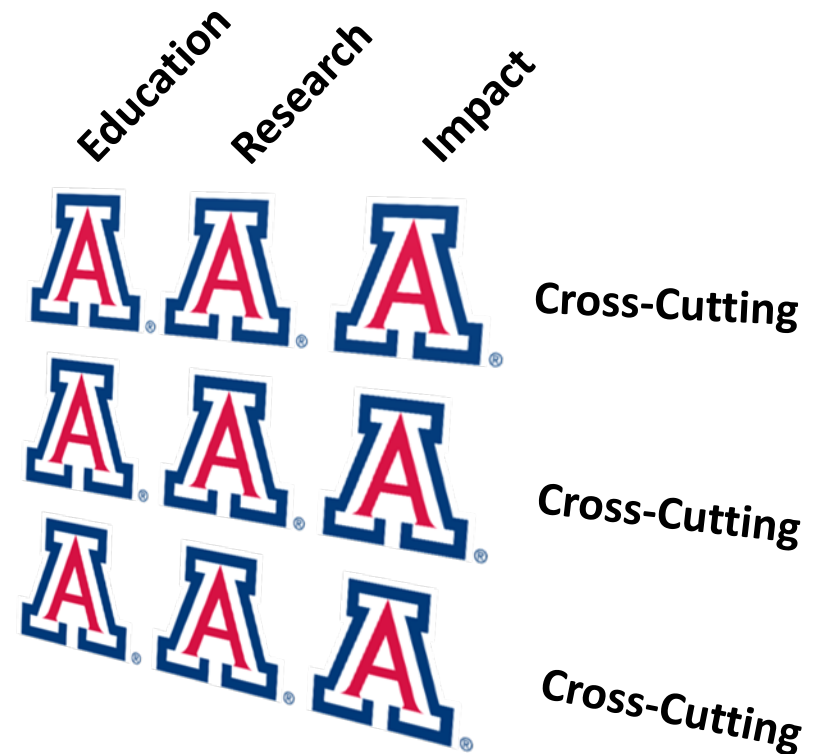
UA Strategic Goals

Cross-Cutting Innovations

Educational Excellence

Research Excellence

Community Impact



Cross-Cutting Strategic Goal

UA Infrastructure for Innovation

Capitalize on distinctive UA characteristics to build an operational, cultural, physical, and virtual infrastructure that advances innovations in education, research, and community impact

UA Cross-Cutting Innovation Strategies:

Build cultural and physical infrastructure

Lead change through our distinctive strengths in diversity

Elevate interdisciplinary collaborations

Build upon our tradition of access and inclusion

Expand global connections and deepen regional roots

Adopt innovative practices

Implement a transparent business model that rewards productivity, effectiveness, and entrepreneurship

Optimize our physical resources and virtual reach

Metrics: Bachelor's degrees awarded/100 FTE students, tuition at average of peer institutions, online degrees and certificates, employment of graduates who stay in Arizona, education expenses per degree, total of college and online enrollment, diversity, global initiatives**

Strategic Goal:

UA Educational Excellence & Access

Provide every student with an innovative and student-centered experience of scholarship, inquiry and service to contribute to an increasingly diverse and global community

UA Educational Excellence Strategies:

DRAFT

Graduate tomorrow's leaders

Global Citizens

with the knowledge, skills and desire to engage in a global society

Engaged Leaders

helping design and lead the future of their communities and their world

Fulfilled Individuals

engaged in productive lives and personally satisfying work

Competitive Excellence

sought out by the best employers, graduate and professional programs

Metrics: Number of bachelor's degrees, number of master's degrees, number of CC bachelor's degrees, 4 year grad rate from CC, 6 year grad rate

UA Educational Excellence Strategies:

Expand the student experience

Design engaging curricula

that connect students to the local and global community

Promote recruiting strategies

that attract a diverse, local, and global student body

Provide support structures

before and after enrollment to promote student success

Connect students to career paths

through internships, research and other experiences

Metrics: Undergraduate enrollment, master's degrees, college going rate/K-12, AZ CC Transfers, freshman retention rate

Strategic Goal

UA Research Excellence

Advance knowledge through creative inquiry and collaboration that inspires new insights into the grand challenges facing society

UA Research Excellence Strategies:

Promote strengths & diversify support

Promote core strengths to address grand challenges

Leverage cross-disciplinary collaboration

Hire, nurture and retain outstanding faculty

Attract, educate and engage first-rate doctoral students

Diversify research support

Expand strategic external partnerships

Develop infrastructure and facilities to broaden research support

Metrics: Total research expenditures, doctoral degrees awarded, invention disclosures, patents, intellectual property income, publications, citations* & citations per faculty**

Strategic Goal

UA Community Impact

*Share our knowledge, research and creativity
to enhance the quality of life for the people of
Arizona and beyond*

UA Community Impact Strategies:

Forge multiple engagements

Redefine our land grant mission

Partner with communities and industry via innovative programs

Increase capacity in fields of education, health sciences & STEM

Broaden programs across the state

Address workforce shortages

Fuel Arizona's economy

Invest in UA startups

Grow Arizona's knowledge economy

Metrics: Impact of community engagement, total expenditures for service and engagement, degrees awarded in high demand fields, diversity of graduates, new companies started, adults with bachelor's degrees in AZ

An example:

Example Research Actions

Utilize cluster hires

Provide competitive funding support for doctoral students

Engage doctoral students in collaborative interdisciplinary research & education

Develop new research space & facilities that stimulate collaboration & cooperation

Be vigilant to identify and support new faculty leaders in emerging areas of research



Comments & Discussion

We will be soliciting your input online

Thank you!